COSTS TO THE INSTITUTION OF THE PROGRAMIADMINISTRATIVE CHANGE
Note: Use this chart to indicate the dollar costs to the institution that are anticipated from the change requested.

| Cost Category | Cost Sub-Category | Before <br> Approval Year* | $1^{\text {st }}$ Year | $2^{\text {nd }}$ Year | $3^{\text {rd }}$ Year | $4^{\text {th }}$ Year | $5^{\text {th }}$ Year | TOTALS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty Salaries | (New) |  | 40,000 | 20,000 | 20,000 | 20,000 | 20,000 | 120,000 |
|  | (Reallocated) |  |  |  |  |  |  |  |
| Program Administration | (New) | 14,952 | 51,432 | 161,032 | 164,932 | 168,949 | 173,087 | 734,384 |
|  | (Reassignments) |  |  |  |  |  |  |  |
| Graduate Assistants | (New) |  |  |  |  |  |  |  |
|  | (Reallocated) |  |  |  |  |  |  |  |
| Clerical/Staff | (New) | 17,258 | 92,232 | 95,139 | 98,118 | 101,172 | 104302 | 508,221 |
|  | (Reallocated) |  |  |  |  |  |  |  |
| Supplies \& Materials |  |  | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 |
| Library \& IT Resources** |  |  |  |  |  |  |  |  |
| Equipment |  |  | 47,491 | 2,000 | 2,000 | 34,400 | 2,000 | 87,891 |
| Facilities |  |  |  |  |  |  |  |  |
| Other (Furniture) |  |  | 25,000 |  |  |  |  | 25,000 |
| TOTALS |  | 32,210 | 260,155 | 282,171 | 289,050 | 328,521 | 303,389 | 1,495,496 |


** IT = Instructional Technology
Explanations:
See Appendices B, C, and D.

## Appendix B

Marginal Costs of Personnel Changes in Relation to the Reorganization of Academic Colleges and the Creation of the College of Humanities and Social Sciences

|  | A | B | C | D | E | F | G | H |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Current Budget |  | Before Approval Year (Summer 04) |  | Year 1$(2004-2005)$ |  | Year 2$(2005-2006)$ |  |
| 2 |  |  | Position | Marginal Cost | Position | Marginal Cost | Position | Marginal Cost |
| 3 | Associate Dean, COAS | 9 | Interim Dean, CHSS | Stipend Increase /Longevity | Interim Dean, CHSS | Stipend Increase /Longevity | Assoc. Dean, CHSS | NA |
| 4 | Faculty A | 9 | Interim Assoc. Dean, CHSS | NA | Interim Assoc. Dean, CHSS | NA | Faculty A | NA |
| 5 | Faculty B | $\triangle$ | Interim Assoc. <br> Dean, CHSS | Stipend + 1.5 mo. Salary | Interim Assoc. Dean, CHSS | Stipend + 1.5 mo . Salary | Interim Assoc. <br> Dean, CHSS | Stipend + 1.5 mo . Salary |
| 6 | Faculty C | ป |  |  | Assoc. <br> Dean, COAS | Stipend + 1.5 mo. Salary | Assoc. <br> Dean, COAS | Stipend + 1.5 mo. Salary |
| 7 | Dean (CHSS) |  |  |  |  |  | Dean, CHSS | Salary |
| 8 | Admn. Asst. 1 to the Dean |  | Admn. Asst. 1 | 3 mo . Salary | Admn. Asst. 1 | 12 mo. Salary | Admn. Asst. 1 | 12 mo. Salary |
| 9 | Admn. Asst. 2 to the Dean |  | Admn. Asst. 2 | 2 mo . Salary | Admn. Asst. 2 | 12 mo. Salary | Admn. Asst. 2 | 12 mo. Salary |
| 10 | Admn. Asst. 3 to the Dean | 9 |  |  | Admn. Asst. 3 | Reallocated | Admn. Asst. 3 | Reallocated |
| 11 | Student Assistants |  |  |  | Student Assts. | $\begin{array}{\|l\|} \hline \$ 6 \\ * \\ * \\ \hline \end{array} 4 \text { weeks }$ | Student Assts. | $\begin{array}{\|l} \hline \$ 6.25 * 40 \text { hrs } \\ * 50 \text { weeks } \\ \hline \end{array}$ |
| 12 | Adjuncts |  |  |  | 16 sections | 16 classes @ \$2.5K | 8 sections | 8 classes @ \$2.5K |

Denotes existing line items in the budget for Sam Houston State University

Marginal Costs of Personnel Changes in Relation to the Reorganization of Academic Colleges and the Creation of the College of Humanities and Social Sciences

|  | I | J | K | L | M | N | O | P |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Current Budget |  | Year 3$(2006-2007)$ |  | Year 4$(2007-2008)$ |  | Year 5$(2008-2009)$ |  |
| 2 |  |  | Position | Marginal Cost | Position | Marginal Cost | Position | Marginal Cost |
| 3 | Associate Dean, COAS | 9 | $\begin{aligned} & \text { Assoc. Dean, } \\ & \text { CHSS } \end{aligned}$ | NA | $\begin{aligned} & \text { Assoc. Dean, } \\ & \text { CHSS } \end{aligned}$ | NA | $\begin{aligned} & \text { Assoc. Dean, } \\ & \text { CHSS } \\ & \hline \end{aligned}$ | NA |
| 4 | Faculty A | $\checkmark$ | Faulty A | NA | Faulty A | NA | Faulty A | NA |
| 5 | Faculty B | $\triangle$ | Assoc. Dean, CHSS | Stipend + 1.5 mo . Salary | Assoc. Dean, CHSS | Stipend + 1.5 mo . Salary | Assoc. Dean, CHSS | Stipend + 1.5 mo . Salary |
| 6 | Faculty C | $\checkmark$ | Assoc. <br> Dean, COAS | Stipend + 1.5 mo. Salary | Assoc. <br> Dean, COAS | Stipend + 1.5 mo. Salary | Assoc. <br> Dean, COAS | Stipend + 1.5 mo . Salary |
| 7 | Dean (CHSS) |  | Dean, CHSS | Salary | Dean, CHSS | Salary | Dean, CHSS | Salary |
| 8 | Admn. Asst. 1 to the Dean |  | Admn. Asst. 1 | 12 mo. Salary | Admn. Asst. 1 | 12 mo. Salary | Admn. Asst. 1 | 12 mo. Salary |
| 9 | Admn. Asst. 2 to the Dean |  | Admn. Asst. 2 | 12 mo. Salary | Admn. Asst. 2 | 12 mo. Salary | Admn. Asst. 2 | 12 mo. Salary |
| 10 | Admn. Asst. 3 to the Dean | ป | Admn. Asst. 3 | Reallocated | Admn. Asst. 3 | Reallocated | Admn. Asst. 3 | Reallocated |
| 11 | Student Assistants |  | Student Assts. | $\begin{aligned} & \$ 6.50 * 40 \mathrm{hrs} \\ & * 50 \text { weeks } \\ & \hline \end{aligned}$ | Student Assts. | $\begin{aligned} & \$ 6.50 * 40 \mathrm{hrs} \\ & * 50 \text { weeks } \\ & \hline \end{aligned}$ | Student Assts. | $\begin{array}{\|l} \hline \$ 6.50 * 40 \mathrm{hrs} \\ * 50 \text { weeks } \\ \hline \end{array}$ |
| 12 | Adjuncts |  | 8 sections | $\begin{aligned} & 8 \text { classes @ } \\ & \$ 2 \text { 5k } \end{aligned}$ | 8 sections | $\begin{aligned} & 8 \text { classes @ } \\ & \$ 2 \text { 5k } \end{aligned}$ | 8 sections | $\begin{aligned} & 8 \text { classes @ } \\ & \$ 2.5 \mathrm{~K} \end{aligned}$ |

Denotes existing line items in the budget for Sam Houston State University

Marginal Costs of Personnel Changes in Relation to the Reorganization of Academic Colleges and the Creation of the College of Humanities and Social Sciences

|  | A | B | C | D | E | F | G | H |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Current Budget |  | Before Approval Year (Summer 04) |  | Year 1$(2004-2005)$ |  | Year 2$(2005-2006)$ |  |
| 2 |  |  | Position | Marginal Cost | Position | Marginal Cost | Position | Marginal Cost |
| 3 | Associate Dean, COAS | (1) | Interim Dean, CHSS | 5100 | Interim Dean, CHSS | 20400 | Assoc. Dean, CHSS | 0 |
| 4 | Faculty A | (7) | Interim Assoc. Dean, CHSS | 0 | Interim Assoc. Dean, CHSS | 0 | Faculty A | 0 |
| 5 | Faculty B | (7) | Interim Assoc. Dean, CHSS | 9852 | Interim Assoc. Dean, CHSS | 14352 | Interim Assoc. <br> Dean, CHSS | 14352 |
| 6 | Faculty C | , |  |  | Assoc. <br> Dean, COAS | 16680 | Assoc. <br> Dean, COAS | 16680 |
| 7 | Dean (CHSS) |  |  |  |  |  | Dean, CHSS | 130000 |
| 8 | Asst. to the Dean |  | Asst. to dean | 11658 | Asst. to dean | 46632 | Asst. to dean | 48031 |
| 9 | Admn. Asst. 1 |  | Admn. Asst. 1 | 5600 | Admn. Asst. 1 | 33600 | Admn. Asst. 1 | 34608 |
| 10 | Admn. Asst. 2 | - 1 |  |  | Admn. Asst. 2 | 0 | Admn. Asst. 2 | 0 |
| 11 | Student Assistants |  |  |  | Student Assts. | 12000 | Student Assts. | 12500 |
| 12 | Adjuncts |  |  |  | 16 sections | 40000 | 8 sections | 20000 |
| 13 | Denotes existing line items in the budget for Sam Houston State University |  |  |  |  |  |  |  |
| 14 | NOTE: For all non-reallocated position salaries, a 3\% increase has been included. Non-reallocated positions include the CHSS Dean, Administrative Assistant to the Dean, and Administrative Assistant 1. |  |  |  |  |  |  |  |

## Appendix C

Marginal Costs of Personnel Changes in Relation to the Reorganization of Academic Colleges and the Creation of the College of Humanities and Social Sciences

|  | I | J | K | L | M | N | O | P |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Current Budget |  | Year 3$(2006-2007)$ |  | Year 4$(2007-2008)$ |  | Year 5$(2008-2009)$ |  |
| 2 |  |  | Position | Marginal Cost | Position | Marginal Cost | Position | Marginal Cost |
| 3 | Associate Dean, COAS | (1) | $\begin{aligned} & \text { Assoc. Dean, } \\ & \text { CHSS } \end{aligned}$ | 0 | Assoc. Dean, CHSS | 0 | Assoc. Dean, CHSS | 0 |
| 4 | Faculty A | V | Faulty A | 0 | Faulty A | 0 | Faulty A | 0 |
| 5 | Faculty B | V | Assoc. Dean, CHSS | 14352 | Assoc. Dean, CHSS | 14352 | Assoc. Dean, CHSS | 14352 |
| 6 | Faculty C | V | Assoc. <br> Dean, COAS | 16680 | Assoc. <br> Dean, COAS | 16680 | Assoc. <br> Dean, COAS | 16680 |
| 7 | Dean (CHSS) |  | Dean, CHSS | 133900 | Dean, CHSS | 137917 | Dean, CHSS | 142055 |
| 8 | Asst. to the Dean |  | Asst. to dean | 49472 | Asst. to dean | 50956 | Asst. to dean | 52485 |
| 9 | Admn. Asst. 1 |  | Admn. Asst. 1 | 35646 | Admn. Asst. 1 | 36716 | Admn. Asst. 1 | 37817 |
| 10 | Admn. Asst. 2 | V | Admn. Asst. 2 | 0 | Admn. Asst. 2 | 0 | Admn. Asst. 2 | 0 |
| 11 | Student Assistants |  | Student Assts. | 13000 | Student Assts. | 13500 | Student Assts. | 14000 |
| 12 | Adjuncts |  | 8 sections | 20000 | 8 sections | 20000 | 8 sections | 20000 |

Denotes existing line items in the budget for Sam Houston State University

NOTE: For all non-reallocated position salaries, a 3\% increase has been included. Non-reallocated positions include the CHSS Dean,
Administrative Assistant to the Dean, and Administrative Assistant 1.

## Appendix D

## Explanation of Estimated Marginal Costs of Personnel Changes

Current COAS associate dean moves to interim dean of CHSS position and then returns to CHSS associate dean position after the hiring of the dean.

3-D: $\quad$ Stipend increase from $\$ 200$ per month to $\$ 1,800$ per month plus $\$ 100$ per month for longevity. Period is three months. (Before approval year)

3-F: $\quad$ Stipend increase from $\$ 200$ per month to $\$ 1,800$ per month plus $\$ 100$ per month for longevity. Period is twelve months. (Year 1)

3-H: Returns to associate dean position and original budgeted stipend, thus no marginal cost. (Year 2)
3-J: Remains in associate dean position and original budgeted stipend, thus no marginal cost. (Year 3)
3-L: Remains in associate dean position and original budgeted stipend, thus no marginal cost. (Year 4)
3-N: Remains in associate dean position and original budgeted stipend, thus no marginal cost. (Year 5)

Current faculty member moves to interim associate dean position and then returns to original position after the hiring of the dean. This particular faculty member will receive no increase in salary as interim associate dean, thus no marginal costs are incurred.

4-D: No increase in salary; no stipend; no longevity. Period is three months. (Before approval year.)
4-F: $\quad$ No increase in salary; no stipend; no longevity. Period is twelve months. (Year 1)
4-H: Returns to faculty position and original budgeted stipend, thus no marginal cost. (Year 2)
4-J: $\quad$ Remains in faculty position and original budgeted stipend, thus no marginal cost. (Year 3)

4-L: Remains in faculty position and original budgeted stipend, thus no marginal cost. (Year 4)
4-N: Remains in faculty position and original budgeted stipend, thus no marginal cost. (Year 5)

Current faculty member moves to interim associate dean position and is retained as associate dean one year after the hiring of the dean. This particular faculty member will receive no increase in monthly salary as interim associate dean, but will receive a monthly stipend and have a 12-month position (1.5 months more than a faculty member with a summer assignment).

5-D: Receives monthly stipend of $\$ 500$ for three months plus 1.5 months of salary (\$5568). (Before approval year)

5-F: Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$5568). (Year 1)
5-H: Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$5568). (Year 2)
5-J: Receives monthly stipend of \$500 for twelve months plus 1.5 months of salary (\$5568). (Year 3)
5-L: $\quad$ Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$5568). (Year 4)
5-N: Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$5568). (Year 5)

## Appendix D

## Explanation of Estimated Marginal Costs of Personnel Changes

Current faculty member moves to associate dean position in COAS to replace the former COAS associate dean who moved to interim dean of the CHSS. This particular faculty member will receive no increase in monthly salary as associate dean, but will receive a monthly stipend and have a 12month position ( 1.5 months more than a faculty member with a summer assignment).

6-D: Does not start until Fall 2004. No marginal cost. (Before approval year)
6-F: $\quad$ Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$7120). (Year 1)
6-H: Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$7120). (Year 2)
6-J: $\quad$ Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$7120). (Year 3)
6-L: Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$7120). (Year 4)
6-N: Receives monthly stipend of $\$ 500$ for twelve months plus 1.5 months of salary (\$7120). (Year 5)

The new dean for the CHSS.

7-D: Not hired until fall 2005. No marginal cost. (Before approval year)
7-F: Not hired until fall 2005. No marginal cost. (Year 1)
7-H: Receives an estimated annual salary of \$130,000. (Year 2)
7-J: $\quad$ Receives an estimated annual salary of $\$ 133,900$. (Year 3)
7-L: Receives an estimated annual salary of \$137,917. (Year 4)

7-N: Receives an estimated annual salary of $\$ 142,055$. (Year 5)

Assistant to the dean. This new position will start on June 1, 2004 with an estimated annual salary of \$46,632.

8-D: Receives salary for three months (\$3886 per month). (Before approval year)

8-F: $\quad$ Receives annual salary of $\$ 46,632$. (Year 1)
8-H: Receives annual salary of $\$ 48,031$. (Year 2)
8-J: $\quad$ Receives annual salary of $\$ 49,472$. (Year 3)
8-L: $\quad$ Receives annual salary of $\$ 50,956$. (Year 4)

8-N: Receives annual salary of $\$ 52,495$. (Year 5)

## Appendix D

## Explanation of Estimated Marginal Costs of Personnel Changes

Administrative Assistant 1. This new position will start on July 1, 2004 with an estimated annual salary of \$33,600.

9-D: Receives salary for three months (\$3886 per month). (Before approval year)
9-F: Receives annual salary of $\$ 33,600$. (Year 1)

9-H: Receives annual salary of $\$ 34,608$. (Year 2)
9-J: $\quad$ Receives annual salary of $\$ 35,646$. (Year 3)
9-L: $\quad$ Receives annual salary of $\$ 36,716$. (Year 4)

9-N: Receives annual salary of $\$ 37,817$. (Year 5)

Administrative Assistant 2. This new position will be funded from a reallocated position in the current budget. No marginal cost will be incurred.

10-D: Does not start until Fall 2004. (Before approval year)
10-F: Reallocated funds. No marginal cost. (Year 1)

10-H: Reallocated funds. No marginal cost. (Year 2)
10-J: Reallocated funds. No marginal cost. (Year 3)
10-L: Reallocated funds. No marginal cost. (Year 4)
10-N: Reallocated funds. No marginal cost. (Year 5)

Student assistants. Two students will be hired. Each will work 20 hours per week for 50 weeks.
11-D: Does not start until Fall 2004. (Before approval year)
11-F: $\quad \$ 6.00$ * 40 hours per week * 50 weeks. (Year 1)

11-H: $\quad \$ 6.25$ * 40 hours per week * 50 weeks. (Year 2)

11-J: $\quad \$ 6.50$ * 40 hours per week * 50 weeks. (Year 3)
11-L: $\quad \$ 6.75$ * 40 hours per week * 50 weeks. (Year 4)
11-N: $\quad \$ 7.00$ * 40 hours per week * 50 weeks. (Year 5)

## Appendix D

## Explanation of Estimated Marginal Costs of Personnel Changes

Adjuncts. Adjunct faculty will need to be hired at the rate of $\$ 2,500$ per class to cover the sections lost as the result of moving faculty into administrative postions.

12 - D: Does not start until Fall 2004. (Before approval year)
12-F: Need to cover the loss of sixteen sections (four from move of COAS associate dean to interim dean, four from faculty A to CHSS interim associate dean, four from faculty B to CHSS interim associate dean, and four from faculty C to COAS associate dean). (Year 1)

12 - H: Need to cover the loss of eight sections (four from faculty B to CHSS interim associate dean, and four from faculty C to COAS associate dean). (Year 2)

12 - J: Need to cover the loss of eight sections (four from faculty B to CHSS interim associate dean, and four from faculty C to COAS associate dean). (Year 3)

12 - L: Need to cover the loss of eight sections (four from faculty B to CHSS interim associate dean, and four from faculty C to COAS associate dean). (Year 4)
$12-\mathrm{N}$ : Need to cover the loss of eight sections (four from faculty B to CHSS interim associate dean, and four from faculty C to COAS associate dean). (Year 5)

