### Rita J. Villarreal-Watkins

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## Curriculum Vitae

### **Education**

Sam Houston State University, August 2000
Doctorate in Education

Texas A&M University, December 1993

Master of Public Administration

Sam Houston State University, August 1980
Bachelor of Science in Criminal Justice

## **Experience**

Sam Houston State University
Law Enforcement Management Institute of Texas
Executive Director

June 2001 to Present

Responsibilities include the administrative supervision of the institute's programs and operations. Experience also includes human resource management and supervision, fiscal planning, strategic planning, and international development initiatives. Major projects include:

- Curriculum development for the Leadership Command College, Leadership Series, Special Programs, and Command Staff Leadership Series.
- Advise and mentor students on course work and research opportunities.
- Facilitate and develop memorandums of understanding/protocols with international organizations, such as Poland, Turkey, Spain, France, and Italy.
- Developed the cultural diversity curriculum administered by the institute.
- Serve on organizational strategic planning committee of the college.
- Represent LEMIT externally in venues such as professional forums, and advisory groups.
- Developed guidelines for college credit (undergraduate and graduate hours) program for the institute.
- Facilitate and implement institute's newsletter to alumni.
- Acquisition of national leadership development program for the United States Marshals Service.

Sam Houston State University
Law Enforcement Management Institute of Texas

Project Manager

August 1997 to June 2001

Responsibilities included the coordination and implementation of the Leadership Command College and conferences. Major projects include:

- Serve as the liaison between the consortium of Texas A&M University, Texas Woman's University, and Sam Houston State University.
- Instruct on Cultural Diversity issues for the institute.
- Work with Texas A&M University, Texas Woman's University, and Sam Houston State University to promote and coordinate research and scholarly activities for students.
- Logistics coordinator for SHSU faculty and international instructors that provide training in institute programs.
- Work with the alumni board of the Command College to promote the institute and recruit future candidates.
- Implement and evaluate new curriculum initiatives of the institute making recommendations of change to the director.

## **Brazos County Sheriff's Department**

Chief Deputy

January, 1993-August, 1997

Responsibilities included the supervision of patrol and investigative divisions, prepared the department's annual budget, developed personnel policies, and procedures manual of the department. Major projects include:

- Supervised the internal affairs unit of the department.
- Served on the department's critical response team and hostage negotiation team.
- Facilitated training for police officers on cultural diversity issues, communication skills, and total quality management.

## **College Station Municipal Court**

Court Administrator

August 1991 to December 1992

Supervised and managed the intake and processing of all municipal court violations.

- Supervised the staff and clerk cashiers of the court.
- Prepared the docket for the judge of the court for scheduled hearings.
- Prepared the department annual budget.
- Wrote annual report to city council on municipal court income and proceedings.

#### **College Station Police Department**

Senior Patrol Officer/Investigator

August 1984 to August 1991

Responsibilities included the enforcement of law, investigating various violations of federal, state and municipal laws.

- Worked in the recruitment and training division.
- Worked in the investigative division assigned to the crimes against persons and in the theft and fraud divisions.

#### **Brazos County Juvenile Probation**

**Probation Officer** 

August 1980 to July 1984

Responsibilities included the supervision of juveniles placed on court probation.

- Coordinated the community service program for the department.
- Prepared pre-sentence investigations to assist the judge in the adjudication process and testified in court hearings.
- Conducted site visits to homes, schools, and jobs of probationers to monitor success.

# **Professional Development**

August 1996 Mediation/ Conflict Resolution Training

Sam Houston State University

Huntsville, Texas

June 1996 Peace Officer Instructor Certificate

Brazos County Sheriff's Department

January 1996 Law Enforcement Management Institute of Texas

Leadership Command College

Huntsville, Texas

July to September 1995 FBI National Academy, 182<sup>nd</sup> Session

Quantico, Virginia

February 1995 Cultural Diversity Training for Trainers

Austin, Texas

December 1994 Master Peace Officer License

Brazos County Sheriff's Department

June 1994 Cultural Diversity Training for Trainers

Houston, Texas

September 1988 Advanced Peace Officer License

College Station Police Department

September 1984 Basic Peace Officer License

Texas A&M University

# **Community Service**

January 2004 Bryan High School Facilities Committee

(Citizens Committee)

September 2001 Junior Leadership Brazos

Coordinator

September 2000 Junior Leadership Brazos

Curriculum Chair

October 1996 to September 1997 Chairperson

Leadership Brazos Alumni Association

October 1996 American Heart Association

Charity Walk Chairperson

September 1996 to December 1998 Brazos County Juvenile Advisory Council

**Board Member** 

September 1996 Bryan Rotary

Member

January 1996 to December 1996

Insite Magazine

Editorial Board Member

January 1996 to September 1997

American Heart Association

**Board of Directors** 

January 1995

Junior Leadership Brazos, class coordinator

September 1994 to May 1995

Leadership Brazos, class participant.

January 1994 to September 1996

Blinn College

Tech-prep Advisory Board Member

January 1992 to September 1996

Brazos Valley Council on Alcohol and

Substance Abuse

Board of Directors and Treasurer

## **Awards**

June 1999

Leadership Brazos

Distinguished Service Award

September 1998

Fellowship Award Bilingual Education

Sam Houston State University

June 1997

Woman of Distinction Award Bluebonnet Girl Scout Council

September 1995

FBI National Academy 182<sup>nd</sup> Session

Section Representative

May 1994

Texas Women in Law Enforcement

Officer of the Year

April 1994

Veterans of Foreign Wars

Officer of the Year

#### **Publications & Presentations**

Watkins, R.J., "Cultural Diversity." Brazos County Sheriff's Office. Bryan, TX. February 1994 – February 1997.

Bosquez, T. & Watkins, R.J., "Cultural Diversity." Bryan Police Department. Bryan, TX. March – May, 1996.

Henson, Naomi and Watkins, Rita. "Effects of Bilingual Education on Teachers and Support Staff." Special Populations Conference, Sam Houston State University, October 1998.

Watkins, R.J., "Cultural Diversity Initiatives." New Chief Development Series. Law Enforcement Management Institute of Texas. Huntsville, TX. May 1999.

- Wilbanks, William and Watkins, Rita. <u>True Heroines: Women Police Officers Killed in Texas.</u> Florida International University. June 1999.
- Stallings, Angela and Watkins, Rita. Presentation at Universidad de las Americas in Pueblo, Mexico. "Educational issues facing Mexico and the United States." June 1999.
- Watkins, R.J., "Flames of Creativity." Texas A&M University System Communication Council. Galveston, TX. November 2000.
- Watkins, R.J., "Cultural Diversity." Lake Jackson Police Department. Lake Jackson, TX. November 2000.
- Watkins, R.J., "Strategies for Cultural Diversity." Texas Police Chief Leadership Series. Sam Houston State University. Huntsville, TX. March 2001.
- Watkins, R.J., "Creativity Building Blocks Using Broken Crayons." International Association of Business Communicators. College Station, TX. April 2001.
- Watkins, R.J., "Intercultural Awareness and Interpersonal Communications." Blinn College. Bryan, TX. April 2001.
- Watkins, R.J., "Cultural Diversity." Sam Houston State University Police Department. Huntsville, TX. June 2001.
- Watkins, R.J., "Training Trends of U.S. Law Enforcement." Royal Thai Police Service. Bangkok, Thailand. June 2001.
- Watkins, R.J., "American Law Enforcement Training Initiatives." Ministry of Police Administration. Beijing, China. June 2001
- Watkins, R.J., "Woman's Issues in Law Enforcement: American Perspective." Shanghai Police Academy. Shanghai, China. June 2001.
- Watkins, R.J., "Challenges Facing Law Enforcement." International Law Enforcement Academy (ILEA). Roswell, N.M. September 2001-present.
- Watkins, R.J., "Legal and Professional Standards for Law Enforcement." International Law Enforcement Academy (ILEA). Roswell, N.M. September 2001-present.
- Watkins, R.J., "Cultural Diversity." Western Illinois Law Enforcement Training & Standards Board. Western Illinois University. Macomb. IL. November, 2001.
- Watkins, R.J., "Creativity: How?" Center for Executive Development. Texas A&M University, College Station, TX. January 2002.
- Watkins, R.J., "Cultural Diversity and the Community College System." Community College Criminal Justice Educators of Texas Conference. Tarleton State University. Granbury, TX. May, 2002.

- Watkins, R.J., "Professional Competencies of the Value Leadership Process." Blinn College. Bryan, TX. May 2002.
- Watkins, R.J., "Racial Profiling." Project Spotlight Conference. Sam Houston State University. Huntsville, TX. May 2002.
- Watkins, R.J., "Cultural Diversity: Effective Police Supervision and Leadership." Institute for Law Enforcement Training. Huntsville, TX. September 2002.
- Watkins, R.J., & Webb, D., "Implementation and Integration: Professional Competencies of the Value Leadership Process." United States Marshal's Service Leadership Development Program. Law Enforcement Management Institute of Texas. Huntsville, TX. December, 2002-present.
- Watkins, R.J., "We've got the Data-Now What? Developing Law Enforcement & Community Responses to Racial Profiling." Statewide Symposium on Racial Profiling. Austin, TX. January 31, 2003.
- Watkins, R.J., "Building Equity, Civil Rights, and Racial Sensitivity." Office of Law Enforcement Training. Huntsville, TX. March 2003-present.
- Watkins, R.J., "Leadership Portfolio Development." Leadership Command College Module IV. Huntsville, TX. April 2003-present.
- Watkins, R.J., "Keys to Communication and Diversity Issues." Women in Criminal Justice Leadership Conference. Austin, TX. September 2003.
- Watkins, R.J., "United States Law Enforcement Leadership and Management Issues." Italian National Police Senior Leadership Program. Turin, Italy. September, 2003.
- Watkins, R.J., "Future Police Leadership Training Needs." Security & Safety Conference & Exhibition. Abu Dhabi, United Arab Emirates. October, 2003.
- Watkins, R.J., "Leadership Command College: Integration and Implementation." Huntsville Leadership Institute. Huntsville, TX. December, 2003.
- Watkins, R.J., "Leadership Portfolio Development." Houston Police Department's Leadership Conference. Houston, Texas. April, 2004.
- Watkins, R.J., "Cultural Diversity: The C Factor." University of Texas Police Department. Austin, Texas. April, 2004.

- Cardenas, A., and Watkins, R.J., (2004). <u>Mentoring Our Own: An Analysis of a Promotion-Based Mentoring Program.</u> Texas Police Journal. August 2004.
- Watkins, R.J., "Diversity and Change." Texas A&M University MSC Fall Leadership Conference. Hilltop Lakes, Texas. August 2004.
- Watkins, R.J., "Training Opportunities to be Sought." International Association of Chiefs of Police State Chapters Conference. San Antonio, Texas. February 2005.
- Miller, H. A., Watkins, R., Young, B., & Turner, K. (March, 2005). Using the CPI-260 to evaluate leadership characteristics in law enforcement personnel. Paper presented at the Annual National Conference of the American Psychology and Law Society, La Jolla, California.
- Miller, H.A., Watkins, R., Murrie, D. (March, 2005). Assessing leadership in law enforcement. Paper presented at the National Academy of Criminal Justice Sciences Annual Conference, Chicago, Illinois.

# **Committee Assignments**

- Texas Regional Community Policing Institute Sam Houston State University Chairperson of Governing Board. Project includes: Identify specialty population efforts through focus groups and developing benchmarks for assisting vulnerable/excluded populations.
- Sam Houston State University College of Criminal Justice Serve as a member of the strategic planning committee and the student recruitment committee.